

**CFE Mixed Investment Structures
Joint Development Opportunities in Mexico's Power Sector**

GENERAL OVERVIEW

Mixed investment structure allow public-private collaborations between the Federal Electricity Commission (CFE) and private investors for the joint development of electric generation projects.

These structures provide a unique way for private participation in strategic energy infrastructure while maintaining the State oversight and alignment with SENER's binding planning of the energy sector.

KEY LEGAL HIGHLIGHTS

- (a) Minimum 54% CFE Participation – either directly or indirectly through subsidiaries, trusts, or special-purpose vehicles.
- (b) Mexican Entity Requirement – generation permit applicants must be incorporated in Mexico.
- (c) CFE Right of First Refusal – applies if the private partner intends to sell its participation.
- (d) Self-Financing Principle – projects must generate sufficient revenue to cover operating, maintenance, and financing costs.
- (e) Board Approval – all mixed-investment projects require CFE Board of Directors' approval on structure, participants, and financial model.
- (f) Timeline – CFE must formalize its investment within 180 business days from the project's commercial operation date.

CONTRACTUAL & OPERATIONAL ESSENTIALS

Each project must define:

- (a) Operator (CFE or private partner).
- (b) Ownership and asset transfer mechanisms ensuring CFE's rights.
- (c) Construction and operation schedule.
- (d) Energy allocation for CFE's preferential purchase and wholesale commercialization.

- (e) Risk and performance allocation, including financing, construction, and force majeure.
- (f) Dispute resolution mechanisms, including arbitration or alternative procedures.

GOVERNANCE & CORPORATE STRUCTURE

A typical model could potentially include:

- (a) CFE (54%) / Private Partner (46%) joint vehicle, structured as a company or through a trust.
- (b) Shared control with parity-based board representation and minority protections
- (c) Separate vehicles possible for asset ownership and operation to optimize financing and risk segregation.
- (d) Pro rata profit distribution or preferred dividends
- (e) Audit and governance oversight ensuring compliance with CFE policies.

WHY IT MATTERS

Mixed investment structures could represent a strategic path for investors seeking to enter Mexico's power sector under transparent, regulated, and bankable frameworks.

They align public goals with private efficiency — bridging public policy and private capital to deliver sustainable infrastructure and long-term energy security.

NHG EXPERTISE IN ENERGY & INFRASTRUCTURE

Nader, Hayaux & Goebel (NHG) is a Tier-1 transactional firm with deep expertise in energy, infrastructure, and project development and finance.

Our multidisciplinary team regularly advises on complex regulatory frameworks, CFE and PEMEX joint ventures, IPP and self-supply, restructurings, and project financing involving both commercial and development banks and private lending.

NHG combines regulatory insight with sophisticated corporate and financial structuring, assisting clients in designing bankable mixed-investment structures and PPP frameworks, negotiating joint venture and EPC/O&M agreements, managing regulatory approvals with SENER and CNE, structuring project financing and security packages compatible with the CFE and PEMEX regimes.

For further information, please contact our Energy & Infrastructure team at energyandprojects@nhg.com.mx